# Resolution No. 19-07

#### of the

## San Mateo County Harbor District

## **Legislative Advocacy Policy**

**WHEREAS**, the Board of Commissioners of the San Mateo County Harbor District (the Board) at the recommendation of California Special Districts Association (CSDA), approve the adoption of a new Legislative Advocacy Policy, and

**WHEREAS**, the Board wishes to approve a new Legislative Advocacy Policy as a vehicle to advocate on behalf of the San Mateo County Harbor District at the State and Federal level, and

**NOW**, **THEREFORE BE IT RESOLVED** that the San Mateo County Harbor District Board of Harbor Commissioners hereby adopts 'Legislative Advocacy Policy', attached to this Resolution.

**PASSED, APPROVED AND ADOPTED** by the Board of Harbor Commissioners of the San Mateo County Harbor District at a regular meeting held on the 28<sup>th</sup> day of March 2019 by the following vote:

For: Brennan, Larenas, Reyering

Against: Chang Kiraly

Absent: None

Abstention: Mattusch

Attest

Debbie Gehret

Deputy Secretary

**BOARD OF HARBOR COMMISSIONERS** 

Sabrina Brennan

President

## San Mateo County Harbor District

Policy Title:	Number:	Date of Approval:
Legislative Advocacy	3.4	03/28/19
Other Revisions:	Prepared By:	
	r roparoa by.	

#### 1. Purpose

The purpose of the policy is to guide San Mateo County Harbor District (District) officials and staff in considering legislative or regulatory proposals that are likely to have an impact on the District, and to allow for a timely response to important legislative issues. Although the expenditure of public funds for the purpose of supporting or opposing a ballot measure or candidate is prohibited, the expenditure of public funds is allowed to advocate for or against proposed legislation or regulatory actions which will affect the public agency expending the funds.

The purpose for identifying Legislative Advocacy Policy is to provide clear direction to District staff with regard to monitoring and acting upon bills during state and federal legislative sessions. Adherence to Legislative Advocacy Policy will ensure that legislative inquiries and responses will be administered consistently with "one voice" as to the identified Advocacy Priorities adopted by the Board of Commissioners. The Legislative Advocacy Policy and Advocacy Priorities will provide the District General Manager, or other designee, discretion to advocate in the District's best interests in a manner consistent with the goals and priorities adopted by the Board of Commissioners. This policy is intended to be manageable, consistent, and tailored to the specific needs and culture of the District.

## 2. Policy Goals

- A. Advocate for the District's legislative interests at the State, County, and Federal levels.
- B. Inform and provide information to the Board of Commissioners and District staff on the legislative process and key issues and legislation that could have a potential impact on the District.
- C. Serve as an active participant with other local governments, the California Special Districts Association, and local government associations on legislative and regulatory issues that are important to the District and the region.
- D. Seek grant and funding assistance for District projects, services, and programs to enhance services for the community.

## 3. Policy Principles

- A. The Board of Commissioners recognizes the need to protect District interests and local control, and to identify various avenues to implement its strategic and long-term goals. It is the policy of District to proactively monitor and advocate for legislation as directed by the Advocacy Priorities and by the specific direction of the Board of Commissioners.
- B. This policy provides the District General Manager, or other designee, the flexibility to adopt positions on legislation in a timely manner, while allowing the Board of Commissioners to set Advocacy Priorities to provide policy guidance. The Board of Commissioners shall establish various Advocacy Priorities and, so long as the position fits within the Advocacy Priorities, staff is authorized to take a position without board approval.
- C. Whenever an applicable Advocacy Priority does not exist pertaining to legislation affecting the District, the matter shall be brought before the Board of Commissioners at a regularly scheduled board meeting for formal direction from the Board of Commissioners. The Board of Commissioners may choose to establish a standing committee of two Commissioners, known as the "Legislative Advocacy Committee", with the authority to adopt a position when consideration by the full Board of Commissioners is not feasible within the time-constraints of the legislative process.
- D. Generally, the District will not address matters that are not pertinent to the District's local government services, such as social issues or international relations issues.

## 4. Legislative Advocacy Priorities

- A. It is the policy of District to proactively monitor and advocate for legislation as directed by the Advocacy Priorities and by the specific direction of the Board of Commissioners. This process involves interaction with local, state, and federal government entities both in regard to specific items of legislation and to promote positive intergovernmental relationships. Accordingly, involvement and participation in regional, state, and national organizations is encouraged and supported by the District.
- B. Monitoring legislation is a shared function of the Board of Commissioners and General Manager or designated staff. The Legislative Advocacy Procedures are the process by which staff will track and respond to legislative issues in a timely and consistent manner. The General Manager, or other designee, will act on legislation utilizing the following procedures:
  - The General Manager or other designee shall review requests that the District take a position on legislative issues to determine if the legislation aligns with the District's current approved Advocacy Priorities.

- The General Manager or other designee will conduct a review of positions and analysis completed by the California Special Districts Association and other local government associations when formulating positions.
- 3. If the matter aligns with the approved priorities, District response shall be supplied in the form of a letter to the legislative body reviewing the bill or measure. Advocacy methods utilized on behalf of the District, including but not limited to letters, phone calls, emails, and prepared forms, will be communicated through the General Manager or designee. The General Manager or designee shall advise staff to administer the form of advocacy, typically via letters signed by the General Manager, or designee, on behalf of the Board of Commissioners.
- 4. All draft legislative position letters initiated by the General Manager or designee shall state whether the District is requesting "support", "support if amended", "oppose", or "oppose unless amended" action on the issue, and shall include adequate justification for the recommended action. If possible, the letter should include examples of how a bill would specifically affect the District, e.g. "the funding the District will lose due to this bill could pay for X capital improvements."
  - a. Support legislation in this area advances the District's goals and priorities.
  - b. Oppose legislation in this area could potentially harm, negatively impact or undo positive momentum for the District, or does not advance the District's goals and priorities.
- 5. The General Manager may also provide a letter of concern or interest regarding a legislative issue without taking a formal position on a piece of legislation. Letters of concern or interest are to be administered through the General Manager or designee.
- 6. When a letter is sent to a state or federal legislative body, the appropriate federal or state legislators representing the District shall be included as a copy or "cc" on the letter. The appropriate contacts at the California Special Districts Association and other local government associations, if applicable, shall be included as a cc on legislative letters.
- 7. A position may be adopted by the General Manager or designee if any of the following criteria is met:
  - a. The position is consistent with the adopted Advocacy Priorities;
  - b. The position is consistent with that of organizations to which the District is a member, such as the California Special Districts Association: or

- c. The position is approved by the Board of Commissioners or the Legislative Advocacy Committee.
- 8. All legislative positions adopted via a process outside of a regularly scheduled Board Meeting shall be communicated to the Board of Commissioners at the next regularly scheduled Board Meeting. When appropriate, the General Manager or other designee will submit a report (either written or verbal) summarizing activity on legislative measures to the Board of Commissioners.

## 5. Advocacy Priorities

## A. Revenue, Finances, and Taxation

Ensure adequate funding for special districts' safe and reliable core local service delivery. Protect special districts' resources from the shift or diversion of revenues without the consent of the affected districts. Promote the financial independence of special districts and afford them access to revenue opportunities equal to that of other types of local agencies. Protect and preserve special districts' property tax allocations and local flexibility with revenue and diversify local revenue sources.

Support opportunities that allow the district to compete for its fair share of regional, state, and federal funding, and that maintain funding streams. Opportunities may include competitive grant and funding programs.

Opportunities may also include dedicated funding streams at the regional, state, or federal levels that allow the district to maximize local revenues, offset and leverage capital expenditures, and maintain district goals and standards.

## B. Governance and Accountability

Enhance special districts' ability to govern as independent, local government bodies in an open and accessible manner. Encourage best practices that avoid burdensome, costly, redundant or one-size-fits-all approaches.

Protect meaningful public participation in local agency formations, dissolutions, and reorganizations, and ensure local services meet the unique needs, priorities, and preferences of each community.

Oppose additional public meeting and records requirements that unnecessarily increase the burden on public resources without effectively fostering public engagement and enhancing accountability of government agencies.

Promote local-level solutions, decision-making, and management concerning service delivery and governance structures while upholding

voter control and maintaining LAFCO authority over local government jurisdictional reorganizations and/or consolidations.

## C. Human Resources and Personnel

Promote policies related to hiring, management, and benefits and retirement that afford flexibility, contain costs, and enhance the ability to recruit and retain highly qualified, career-minded employees to public service. As public agency employers, support policies that foster productive relationships between management and employees.

Maintain special districts' ability to exercise local flexibility by minimizing state mandated contract requirements. Oppose any measure that would hinder the ability of special districts to maximize local resources and efficiencies through the use of contracted services.

## D. Infrastructure, Innovation, and Investment

Encourage prudent planning for investment and maintenance of innovative long-term infrastructure. Support the contracting flexibility and fiscal tools and incentives needed to help special districts meet California's changing demands. Promote the efficient, effective, and sustainable delivery of core local services.

Prevent restrictive one-size-fits-all public works requirements that increase costs to taxpayers and reduce local flexibility.